MINUTES

ASCD EXECUTIVE COUNCIL

November 8, 9, and 15, 1985

Grand Hotel Krasnapolsky

Amsterdam, The Netherlands

Carolyn Hughes, President  Gerald R. Firth, President-Elect  Phil C. Robinson, Immediate Past President  Gordon Cawelti, Executive Director
ASSOCIATION FOR SUPERVISION AND CURRICULUM DEVELOPMENT

Minutes of the Meeting of the Executive Council

November 8, 9, and 15, 1985  •  Grand Hotel Krasnapolsky  •  Amsterdam, The Netherlands

TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Introduction</td>
<td>1</td>
</tr>
<tr>
<td>Approval of Previous Minutes</td>
<td>2</td>
</tr>
<tr>
<td>Headquarters Construction Project Report</td>
<td>2</td>
</tr>
<tr>
<td>Reorganization of ASCD Progress Report</td>
<td>2</td>
</tr>
<tr>
<td>Membership Report</td>
<td>3</td>
</tr>
<tr>
<td>Budget Report</td>
<td>3</td>
</tr>
<tr>
<td>Annual Conference Report</td>
<td>4</td>
</tr>
<tr>
<td>Publications Report</td>
<td>5</td>
</tr>
<tr>
<td>Acquisition of Curriculum Review</td>
<td>6</td>
</tr>
<tr>
<td>Executive Session</td>
<td>7</td>
</tr>
<tr>
<td>Developing the Five-Year Plan</td>
<td>8</td>
</tr>
<tr>
<td>Affiliate Unit/Policy/Networks/Governance Report</td>
<td>10</td>
</tr>
<tr>
<td>Program Development Report</td>
<td>13</td>
</tr>
<tr>
<td>Research and Information Report</td>
<td>14</td>
</tr>
<tr>
<td>Review Council Report</td>
<td>14</td>
</tr>
<tr>
<td>Executive Council Use of Conference</td>
<td>14</td>
</tr>
<tr>
<td>Liaison and Developmental Activity Reports</td>
<td>15</td>
</tr>
<tr>
<td>International Seminar</td>
<td>15</td>
</tr>
<tr>
<td>Future Executive Council Meeting Dates</td>
<td>15</td>
</tr>
</tbody>
</table>
THE ASSOCIATION FOR SUPERVISION AND CURRICULUM DEVELOPMENT

EXECUTIVE COUNCIL MEETING

November 8, 9, and 15, 1985
Grand Hotel Krasnapolsky
Amsterdam, The Netherlands

Minutes

President Carolyn Hughes called the meeting to order at 9:00 a.m. on Friday, November 8, 1985, with the following present:

Executive Council: Carolyn Hughes, President (OH); Gerald R. Firth, President-Elect (GA); Phil C. Robinson, Immediate Past President (MI); Roger Bennett (WI); Donna Jean Carter (MN); Pat Conran (IL); Robert Hanes (NC); Anna Jolivet (AZ); Marcia Knoll (NY); Elizabeth Lane (TN); Jean Marani (FL); Loren Sanchez (CA); and Bob Sigmon (VA).

ASCD Staff: Diane Berreth, Associate Director for Affiliates; John Bralove, Business Manager; Ronald Brandt, Executive Editor; Gordon Cawelti, Executive Director; and Jean Hall, Associate Director for Program Development.

ASCD Staff recorded the minutes.

Introduction. President Hughes welcomed the Executive Council to Amsterdam. She reported that ASCD had recently held a press conference at the National Press Club at which she announced the Thinking Skills Collaborative and reaffirmed ASCD's interest and commitment to the teaching of higher level thinking. President Hughes also reported that the public service announcements developed in conjunction with the Year of the Teacher project have been showing across the country.
Approval of Previous Minutes.

Mr. Sigmon MOVED and Mr. Firth SECONDED approval of the Minutes of the previous Executive Council Meeting held in June in Alexandria, Virginia.

MOTION CARRIED.

* * * * *

The following is a summary of the actions taken at the November Executive Council meeting following deliberation and discussion. Discussions were recorded on tapes that will be kept on file at ASCD for one year.

Headquarters Construction Project Report:

- Mr. Cawelti reported on the sale of the present building and the subsequent move into the new building, including backup moving plans in case the new building is not ready on schedule. (Move is now set for February 15, 1986.)

- Discussion was held on an open house ceremony (See Attachment 1). Mr. Cawelti recommended soliciting a paper from Ralph Tyler for a commemorative publication. (Note: The date has now been set for Thursday, June 19, 1986. The Executive Council will meet June 20-22, 1986.)

Reorganization of ASCD Progress Report:

- Mr. Cawelti reported on headquarters office reorganization. The position of managing editor has been filled and two more positions, customer relations manager and personnel director, are being advertised. The three director-level positions will be nationally advertised in December or January, and recommendations on staffing these three positions will be brought to the Executive Council in March, 1986. Job descriptions prepared by Cresap, Paget, and McCormick are available.
-3-

- Dr. Perry Love has been working at ASCD headquarters as visiting scholar since September and will complete his term in December. He is on sabbatical from Millersville University (PA) and has fulfilled a variety of ASCD responsibilities, including attending NCSIs, working on policy analysis, and assembling the ASCD archives.

- Merrie Jo Perkuchin, assistant to the Executive Director, has resigned to take another position, and

  Ms. Marani MOVED and Ms. Conran SECONDED that a letter of appreciation on behalf of the Executive Council be prepared and sent to Merrie Jo thanking her for her services and special courtesies to the members of the Executive Council. MOTION CARRIED.

**Membership Report:**

- Mr. Bralove reported that ASCD is currently experiencing a 15% growth in membership per year, and that total ASCD membership is currently over 70,000. Several topics were then discussed: response time to new members; bonus books to new members (such as *Developing Minds*); the non-renewal membership rate; and concern for increasing minority membership in the Association.

**Budget Report:**

- The budget report reviewed aspects of the financial status of the Association, including increased revenue from the sale of videotapes and refinancing the new building at closing. This will reduce the loan on the building by a half million dollars.

- A 1987 dues increase may be necessary. Members usually do not object to small incremental increases, but do object to large dues increases.
The Executive Council encouraged Mr. Bralove to prepare a proposal for a modest dues increase to be included in the 1987 budget.

- ASCD's budget summary includes an estimated $840,000 in reserve cash and $200,000 in reserve operating, excluding the equity in the 225 North Washington Street building.

Annual Conference Report:

- Discussion of items relating to the ASCD Annual Conference followed. It was noted that the officers of the Association and the conference chairman should review a draft of the conference preview before it is printed. Time should be allotted for them to make possible changes before printing and mailing.

- A discussion was held on the feasibility of holding the ASCD Annual Conference in Boston in 1988. It was reported that Gayle Rockwell, Conference Facilities Coordinator, visited the Boston site and determined that even if the new convention facility was not completed by 1988 there would still be adequate space to hold the conference. Therefore, the staff recommendation was to honor the 1988 Annual Conference contract with Boston.

  Mr. Sigmon moved and Ms. Lane seconded that the 1988 Annual Conference be held in Boston. MOTION CARRIED.

  Mr. Bennett moved and Mr. Sanchez seconded that, based on the staff recommendations, data collected by the Review Council, and a site visit by the Executive Council, the 1993 ASCD Annual Conference should be held in Washington, D.C. MOTION CARRIED.

  Mr. Bennett moved and Ms. Marani seconded that ASCD should hold its Annual Conference in 1995 in San Diego, California. MOTION CARRIED.
Executive Council members instructed the staff to determine whether the 1995 ASCD Annual Conference in San Diego would conflict with other major educational meetings, such as AASA, IRA, or AACTE.

The 1987 conference theme was then discussed. President-Elect Jerry Firth described the tentative theme as "Educational Collaboration," which includes the concepts of leadership, united action, supervision, and diversity.

Ms. Lane MOVED to accept the tentative conference theme, "Educational Collaboration," with final wording to be recommended by the Conference Planning Committee. Ms. Conran SECONDED. MOTION CARRIED.

Mr. Firth MOVED to appoint new members of the Conference Planning Committee: Timothy Melchior, David Champagne, Jerry Elliott, and Evelyn Beasley. Ms. Jolivet SECONDED. MOTION CARRIED.

Publications Report:

- Mr. Brandt reported on the activities and recommendations of the Publications Committee and the Publications Division.

- Educational Leadership is now available on audiotape. The Council suggested that associations which serve the visually impaired be notified of this new service. Subscriptions to the new Journal of Curriculum and Supervision stand at 1700. Discussion followed on the proposed themes for Educational Leadership in 1986-87 and authorization of five books to be published for comprehensive members.

Mr. Firth MOVED and Mr. Sigmon SECONDED to approve the recommendations of the Publications Committee on Educational Leadership themes and books to be published (See Attachment 2). MOTION CARRIED.
• Mr. Firth reported on his attendance at the last Publications Committee meeting. In reference to that meeting,
  Mr. Firth MOVED and Ms. Conran SECONDED that henceforth during the term of membership on the Publications Committee, the members of the Committee should not be appointed as authors or editors of materials for ASCD with the possible exception of Educational Leadership. MOTION CARRIED.

Acquisition of Curriculum Review:
• Mr. Cawelti discussed the purchasing of the journal Curriculum Review.
  He reviewed the possibility of receiving a support grant from the MacArthur Foundation for startup and operating costs for the new journal.
  Mr. Sigmon MOVED and Mr. Sanchez SECONDED, "that the Executive Director be authorized to continue negotiations with the publishers of Curriculum Review, in consultation with the officers, to the point of requesting Executive Council action on a specific proposal for acquisition. MOTION CARRIED.

• Ms. Conran suggested that the issue of ASCD's taking on the evaluation of curriculum materials be considered separately from the acquisition of Curriculum Review. After discussion,
  Mr. Hanes MOVED and Ms. Lane SECONDED that given the current state of the quality and state of textbooks, and the fact that textbooks do, in large part, control the curriculum, ASCD should seek ways to become directly involved in the evaluation of text materials. MOTION CARRIED.
The Executive Council reconvened in closed executive session at 1:30 p.m.

Executive Session:

- President Hughes reported that Herb Walberg would be unable to attend
  the upcoming meeting of the Resolutions Committee for personal reasons.
  
  It was MOVED by Mr. Hanes and SECONDED by Ms. Lane
  to appoint Ann Shelly to the Resolutions Committee.
  
  MOTION CARRIED.

- Action Taken on Violation of Election Rules.
  
  President Hughes discussed repeated violations of the Conditions for
  Candidacy policy of the Association. The violations involved publishing
  the names of several candidates for national office in affiliate newsletters
  (Ed Bourque, Connecticut, and Marcia Knoll, Donald Harkness, and Anthony
  Deiulio, New York). The candidacy statement agreed to by the candidates
  has a general provision which states that one's candidacy may be in jeopardy
  in the event of violations. President Hughes observed that there was no
  evidence that the candidates were directly responsible for the violations,
  and reviewed the options for action available to the Council. After considerable
  discussion,

  Mr. Robinson MOVED and Mr. Firth SECONDED that the vote total
  of each candidate involved with these violations be reduced
  by the number of members of their respective states: New York
  and Connecticut. MOTION CARRIED.

  It was then MOVED by Mr. Bennett and SECONDED by Ms. Marani
  to ask the President to appoint a subcommittee that would formulate
  recommendations clarifying actions to be taken when future violations
  of candidacy are reported, including more attention to who should
  be sanctioned. MOTION CARRIED. The committee appointed included
  Anna Jolivet, chair, Pat Conran, and Roger Bennett.
• Ms. Jolivet subsequently reported for the subcommittee of Executive Council members on a proposed policy for future candidacy violations. The Council decided to further review the proposed policy and asked that it be presented to them at their March meeting.

The Executive Council then reconvened in open session.

Developing the Five-Year Plan:

• Education and Care of Young Children.

Brainstorming took place on how ASCD should concentrate its attention and resources in this area. The Council was asked to set priorities and suggest names for a panel of experts to give advice on strategies. Groupings discussed include external/internal, formal/informal, delivery systems, governance, curriculum, audience, personnel, and facilities. Major ASCD vehicles to think through or deliver the issues include publications, institutes, annual conference, videotapes, policy analysis, projects, affiliates, collaboration, coalitions, consortia, staff development contracts, and consultant referrals.

• Redefining the Teaching Profession.

Mr. Sigmon asserted that this area is so broad that it will need further definition. Ms. Conran offered Al Shanker's definition. Ms. Hall then discussed possible persons to serve on this panel.

• Thinking Skills.

Mr. Brandt summarized his report (which begins on page 130 of the agenda materials. Discussion followed on composition of a proposed committee to review possible thinking skills staff training programs, and on the nature of programs and activities that ASCD should sponsor.

Ms. Conran MOVED and Ms. Lane SECONDED that ASCD proceed to consult a panel of experts for recommendations on
adopter one or more thinking/training programs that ASCD would publish and sponsor. MOTION CARRIED.


President-Elect Firth reviewed his 1986-87 program interests including higher education, instructional supervision, international efforts, program leadership in other professions, and affiliates. The Council discussed these areas of emphasis and there was consensus that Mr. Firth should proceed with his direction.

After further discussion of ASCD's sponsorship with Kent State University of an international travel/study program, it was

MOVED by Mr. Hanes and SECONDED by Ms. Lane that Gordon Cawelti be directed to develop an ASCD international travel/study program. MOTION CARRIED.

- Possible New ASCD Services/Products.

Mr. Cawelti reviewed a variety of potential new services and products, including a human resources development center and a member request for an ASCD certification process for instructional supervisors and curriculum directors. The Executive Council encouraged Mr. Cawelti to continue development efforts for the center and asked that he report back to the Council as a plan is developed.

President Hughes distributed copies of a proposal for certification that was sent to her by Charles Pagel of Illinois ASCD, and supported by Ms. Conran. President Hughes asked the Council to consider whether the proposal should go to the Executive Council or Board of Directors in March 1986.

Ms. Lane MOVED and Ms. Conran SECONDED that the concept of pursuing a specialty recognition validation be presented to the Board of Directors for discussion in March to give input to the decision of whether ASCD should pursue such
a course. MOTION CARRIED.

President Hughes appointed a subcommittee of Mr. Firth, chair, Ms. Conran, and Mr. Hanes to report on this proposal to the Executive Council and Board of Directors in March. The subcommittee's task will be to develop a structure for the Board's roundtable discussion of the issue in March, including consideration of Illinois ASCD's role.

**Affiliate Unit/Policy/Networks/Governance Report:**

- **Affiliate Advisory Committee Membership.**

  Following Ms. Berreth's recommendation,

  Ms. Lane MOVED and Mr. Robinson SECONDED to appoint David Robinson chair of the Affiliate Advisory Committee beginning March 1986, and to appoint Barbara Divins and Dale Linebarger to replace Cile Chavez and Eileen Duval as members of the committee. MOTION CARRIED.

- **Affiliate-National Relationship.**

  Ms. Berreth referred Council members to a report from the Affiliate Advisory Committee. In brief, the Committee concluded that affiliates are currently too diverse to operate under a unified membership system. They have taken several actions, including a survey, to respond to what the committee sees as an underlying issue: appreciation and recognition of the affiliates by national. President Hughes noted that the survey deals only with process matters (such as emphasizing research) and suggested attention to content areas (such as early childhood) in the future. Ms. Berreth and Mr. Sigmon, Council representative to the committee, said that was intended.

- **Status of Probationary Units.**

  Ms. Berreth reported that the North Dakota and Rhode Island units were making
progress toward the removal of probationary status. Ms. Hughes and Ms. Berreth recommended that because of repeated violations in recent years, the Virgin Islands affiliate be placed on probationary status, without loss of privileges, for one year (The affiliate shows signs of improving greatly as evidenced by reorganization and election of officers).

Ms. Sigmon MOVED and Mr. Bennett SECONDED approval of the recommendation to place the Virgin Islands affiliate on probationary status without loss of privileges for one year. MOTION CARRIED.

- International Units.

Mr. Cawelti gave a brief progress report on international units. The United Kingdom affiliate continues to be wholly dependent on DoDSS support. The next workshop to be held by the Mediterranean Region unit will be self-supporting rather than being paid for by DoDSS, and a proposed unit organized around the International School in Hong Kong will be initiated by a conference which will also be self-supporting. Educators in Mexico, Brazil, and Saskatchewan, Canada, have expressed interest in possible affiliation with ASCD.

- Member-Initiated Networks.

Ms. Berreth reported on the history of ASCD networks and network policies. The efforts for 1985-1990 have been scaled down. Thus far, approximately 1500 people have been involved, $4,000 has been spent, and approximately 5% of the staff time of Cindy Titus, Sarah Arlington, and Ms. Berreth has been devoted to network activities. Ms. Berreth also stated that network activity added to the visibility and influence of ASCD and provided a feedback mechanism, especially in regard to "what's hot." After considerable discussion,

Ms. Conran MOVED and Mr. Sanchez SECONDED that policies regarding member-initiated networks be adopted as amended
(See Attachment 3). MOTION CARRIED.
-12-

• ASCD Handbook of Policies and Procedures.

A discussion was held regarding the handbook of all policies adopted by the Board of Directors and Executive Council. There was sentiment that policies should be separated from procedures.

Mr. Sigmon MOVED and Ms. Lane SECONDED to accept the policies as revised.

Ms. Knoll, Mr. Brandt, and Ms. Marani suggested ways to separate policies from procedures. Ms. Conran mentioned that some existing policies are not enforced, such as conference exhibitors selling on the exhibit floor. Ms. Hughes mentioned some policies that could be deleted.

Ms. Lane MOVED and Ms. Jolivet SECONDED to table the previous motion pending review by a subcommittee appointed by the President. MOTION CARRIED.

President Hughes appointed Ms. Knoll, Ms. Marani, and Ms. Conran to the subcommittee.

• Resolutions.

The Council reviewed a report of actions being taken to follow up on resolutions adopted at the 1985 Annual Conference.

• Commission on Legislation and Policy Making.

Ms. Berreth recommended that Larry Peach, Milton Kimpson, Dennis Younger, Rita Foote, and Margaret Montgomery be appointed to a Commission on Legislation and Policy Making to prepare a report clarifying the role of ASCD members in the legislative and policy making process.

Ms. Lane MOVED and Mr. Bennett SECONDED approval of the recommendation to appoint Larry Peach, Milton Kimpson, Dennis Younger, Rita Foote, and Margaret Montgomery to this Commission. MOTION CARRIED.
Program Development Report:

- Ms. Hall reported on the status of program development, including Year of the Teacher activities and the Review Council's assessment of program development activities. She reminded Council members that there are pre-conference NCSISs which they are invited to attend.

- Immediate Past President Robinson described follow-up activities for the Year of the Teacher.

  Mr. Robinson MOVED and Ms. Marani SECONDED that the Year of the Teacher pin be adopted as ASCD's official pin. MOTION CARRIED.

At an additional brief session convened by President Hughes on November 15, it was

  MOVED by Mr. Robinson and SECONDED by Mr. Sanchez that the ASCD staff and Mr. Robinson develop the content for a booklet that captures the essence and implications of the Year of the Teacher project.

  MOTION CARRIED.

- Dissertation Award Panel.

  Ms. Lane MOVED and Ms. Carter SECONDED that the eight proposed panel members be appointed to the 1985-86 Dissertation Awards Panel (See Attachment 4).

  MOTION CARRIED.

Ms. Hall was authorized to make one additional appointment with President Hughes' consent.

- Selection Panel for Middle School Consortium.

  Mr. Sanchez MOVED and Mr. Hanes SECONDED that the proposed panel members be appointed to the Middle School Consortium Selection Panel (See Attachment 5).

  MOTION CARRIED.
Ms. Conran further MOVED and Ms. Marani SECONDED that one additional person from the west be appointed to the panel. MOTION CARRIED.

- National Curriculum Study Institutes.

Ms. Hall reported on the 1985-86 NCSIs. After reviewing the number, sex, race, and function of the NCSI consultants, Ms. Jolivet stated that ASCD should be more aggressive in recruiting minority consultants.

- Review of Currently Funded Program Development Projects.

President Hughes stated that a decision was needed on publication of materials from the ASCD Elementary Network. Mr. Cawelti recommended a special Curriculum Update on the network's outcomes. A decision on the publication will be made soon by the officers in consultation with staff.

Research and Information Report:

Mr. Cawelti reported on Research and Information activity, which is on schedule despite a heavy load.

Review Council Report:

Ms. Berreth gave a brief update on the Review Council's activities. The Review Council is surveying program development activities this year and will have a report of their results available at the Annual Conference.

Executive Council Use of Confer:

Mr. Cawelti reported on the use of Confer. The survey results from the Executive Council were mixed and he described Executive Council and High School Network use as "spotty." Ms. Lane stated that the Council had authorized Confer operating costs for Council members at their last meeting. The Council is waiting for staff response to the survey. President Hughes will check into the matter and report
back to the Executive Council in writing.

Liaison and Developmental Activity Reports:
Mr. Cawelti gave a progress report on ASCD liaison activities. Mr. Firth nominated Mr. Robinson to serve as the ASCD representative on the National Council for the Accreditation of Teacher Education (NCATE) for 1986-87. Mr. Firth's nomination carried by consensus.

International Seminar
Mr. Cawelti reviewed plans for the International Seminar on Core Curriculum in Enschede on November 12-15. Twelve out of thirteen Executive Council members participated in this seminar. (Costs for this participation was paid individually by Council members.)

Future Executive Council Meeting Dates

* * * * *
PROPOSED OPEN HOUSE AGENDA FOR HEADQUARTERS CEREMONY

1. Issue invitation in February to all former ASCD presidents to attend ceremony - exact date to be determined when move-in date is established.

2. In May issue invitations to D.C. area press and other associations plus major public and private school agencies.

3. On Open House Date:

   11:00 - 5:00   - All area persons invited for tours, punch, and light snack

   4:00           - Ceremony limited to former presidents, officers, press

   Welcome -
   Introductions  Carolyn Hughes, Immediate Past President

   4:15           — ASCD History

   4:15           — Presentation and short summary of newly published history - William Van Til

   4:15           — Presentation of the book to Gerald Firth, ASCD President

   4:30           "The Five Most Significant Curriculum Events of the 20th Century"

   "The Five Most Significant Curriculum Events of the 20th Century"
   (paper to be published in EL) Ralph Tyler

   4:45           "ASCD Looks Ahead - Significant Ventures in Leadership"

   "ASCD Looks Ahead - Significant Ventures in Leadership"
   Gordon Cawelti

   5:00           Closing Remarks - Adjourn  Gerald Firth

Probably will invite the Mayor of Alexandria to be present.
PROPOSED THEMES FOR EDUCATIONAL LEADERSHIP IN 1986-87

1. "Taking Charge of School Reform"
   Analysis of the many current pressures on schools, including state mandates, and their effects. Positive examples of schools and school systems that are achieving improvement in harmony with the intent of the reforms. New initiatives by various agencies, including unions and professional organizations.

2. "The State of Curriculum Development"
   An assessment of the ways curriculum is being developed for American schools. Reports on major curriculum projects in elementary, middle, and secondary education. Curriculum development in industry, in the health professions, in other countries, and so on.

3. "Instructional Design in the Real World of Schools"
   Examination of the microprocesses of curriculum work, including consideration of whether teachers and curriculum planners can adapt some of the instructional design techniques used by educational technologists.

4. "Early Childhood Education"
   Exemplary programs, research findings, curriculum and control issues in the education of young children. (Committee members suggested a theme issue on "Parents and Educators" incorporating several articles on early childhood education. Because the topic is so timely, I propose to make "Parents and Educators" the theme of the May 1986 issue and focus more directly on early childhood in an issue in 1986-87.)

6. "Developing Human Resources"
   Redefining roles and relationships at school and district levels to provide for continuing professional growth. Leadership academies for administrators, induction of new teachers, new roles for teacher leaders. Reorganization of schools and school systems to achieve more effective staff deployment.

FIVE BOOKS AUTHORIZED FOR PREPARATION*


* See agenda materials for more details.
ASCD Network Policies

ASCD Authorization and Support

ASCD supports authorized member-initiated networks. Such support may include financial assistance or other means of support (see Appendix A for listing). The ASCD Executive Council reserves the right to withdraw ASCD authorization at any time.

ASCD Membership

If a network is authorized to use ASCD's name, it is presumed that its members are ASCD members. In any event, networks are responsible for maintaining a majority of ASCD members among network members. ASCD networks must submit an annual membership list to ASCD for verification of ASCD membership.

Governance

The governance of an ASCD network is dependent upon the active participation of its membership. Governance must be consistent with the spirit of ASCD by being open to all members. Networks are required to have an ASCD contact who is responsible for all network liaison with ASCD.

Network Publications

Network publications are not official publications of ASCD. Quality control is exercised by member-readers. Network publications are expected to operate in the spirit of ASCD. Editors of all network publications are expected to include a clearly visible statement that their publications do not necessarily reflect ASCD policy and that their materials are not official publications of ASCD. Once a year editors are expected to publish ASCD's network policies in their publications. One copy of each network publication should be sent to the ASCD staff liaison.

Fiscal Accountability

ASCD network funds must be managed in accordance with generally accepted fiscal policies, including an annual audit. An annual fiscal report with supporting documentation must be submitted to ASCD.

Service Fees

Networks may assess service fees of not more than $10.00 per year as a condition of membership. These fees are to be received and processed by the network independently of ASCD.