

EDUCATIONAL LEADERSHIP

April 1984



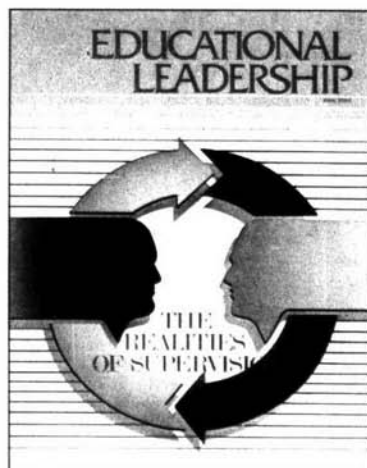
THE
REALITIES
SUPERVISION

03
UNIVERSITY MICROFILMS
SERIALS ACQUISITION
300 N ZEEB RD
ANN ARBOR MI 48106

00021562

EDUCATIONAL LEADERSHIP

Journal of the Association for Supervision and Curriculum Development



April 1984

Volume 41, Number 7

THE REALITIES OF SUPERVISION

- 3 Overview *Ron Brandt*
- 4 Peer Clinical Supervision: Theory vs. Reality *Shirley A. McFaul and James M. Cooper*
- 10 Reality—Really? A Response to McFaul and Cooper *Lee F. Goldsberry*
- 11 No Wonder It Didn't Work! A Response to McFaul and Cooper *Robert J. Krajewski*
- 12 The Realities of Clinical Supervision: Polaroid Snapshot or Star Wars Movie? *Lee F. Goldsberry*
- 16 The Supervisory Skill Mix *Robert J. Alfonso, Gerald Firth, and Richard Neville*
- 20 Artifact Collection *Thomas L. McGreal, Eileen Broderick, and Joyce Jones*
- 22 Improving Instruction Through Focused Team Supervision *William E. Bickel and Nancy J. Artz*
- 25 A Team Approach to Supervising the Marginal Teacher *Jim Sweeney and Dick Manatt*

OTHER TOPICS

- 28 Key Features of Successful Programs for the Gifted and Talented *Sally M. Reis and Joseph S. Renzulli*
- 35 Developing Gifted Behavior *Judy W. Eby*
- 46 Laughing With Children *Vincent R. Rogers*
- 59 Balanced Instruction Through an Integrated Curriculum *Marge Melle and Fern Wilson*
- 64 Reflections on Curriculum, Teachers, and Teaching *Bob Samples*
- 68 Systematic Curriculum Decisions *Joseph E. Haviland*
- 70 Synthesis of Research on Schools of Choice *Mary Anne Raywid*

DEPARTMENTS

- 51 CONTEMPORARY ISSUES
The "Privatization" of Education, *Geoff Whitty*
High Quality Public Education or Individual Retirement Accounts: Which Side Are You On? *Alex Molnar*
- 80 REVIEWS
- 83 BRIEFING
Curriculum Trends in Reading, *Pat Cunningham*; Education and Law, *Pat Lines*;
Supervision Abstracts, *Cheryl G. Sullivan*
- 87 LETTERS



Executive Council

PHIL CLAYTON ROBINSON, Principal, Clarence B. Sabbath School, River Rouge Public Schools, River Rouge, Michigan/*President*
 CAROLYN HUGHES, Principal, Ludlow School, Shaker Heights, Ohio/*President-Elect*
 LAWRENCE S. FINKEL, Executive Director, Institute for Curriculum Development, Dobbs Ferry, New York/*Immediate Past President*
 PATRICIA CONRAN, Superintendent of Schools, Benjamin School District 25, West Chicago, Illinois
 SIDNEY H. ESTES, Assistant Superintendent, Atlanta Public Schools, Instructional Services Center, Atlanta, Georgia
 ROBERT C. HANES, Deputy Superintendent, Charlotte-Mecklenburg Schools, Charlotte, North Carolina
 FRANCIS P. HUNKINS, Professor of Education, College of Education, University of Washington, Seattle
 ANNA JOLIVET, Director of Planning Services, Tucson Unified School District, Tucson, Arizona
 LUTHER L. KISER, Assistant Superintendent for Curriculum and Instruction, Ames Community Schools, Ames, Iowa
 MARGIA KNOLL, Principal, P.S. 220, New York City Public Schools, Forest Hills, New York
 ELIZABETH R. LANE, Principal, Shelby County Schools, Memphis, Tennessee
 NELSON QUINBY, Director of Secondary Education, Connecticut Regional District, West Redding, Connecticut
 BOB L. SIGMON, Director for Elementary Administration, Richmond City Schools, Richmond, Virginia

Headquarters Staff

GORDON CAWELT/*Executive Director*
 RONALD S. BRANDT/*Executive Editor*
 JEAN HALL/*Associate Director*
 DIANE BERRETH/*Associate Director*
 LEWIS RHODES/*Assistant Director*
 JOHN BRALOVE/*Business Manager*

PAMELA ALVES, SARAH ARLINGTON, HARRIET BERNSTEIN, JOAN BRANDT, JUDY BRIDGEMAN, FLAINE C. DULL, ANITA FITZPATRICK, DAVID GIBSON, JO ANN IRICK, DEBORAH A. JOHNSON, TEOLO J. JONES, JACQUELYN LAYTON, INDU B. MADAN, AGATHA DEBORAH MADDOX, BARBARA A. MARENTE, CLARA M. MEREDITH, FRANCES MINDEL, NANCY CARTER MODRAK, CYNTHIA MORAWCZYNSKI, GAYLE ROCKWELL, ROBERT SHANNON, CAROLYN SHELL, MARGARET STUMP-WALFK, MARY VAUGHAN, AL WAY, COLLETTE A. WILLIAMS

Publications Committee

GERALD PONDER, *CHAIR*, Professor of Education, North Texas State University, Denton, Texas
 THEODORE J. CZAJKOWSKI, Assistant Superintendent for Elementary and Middle Schools, Bellingham School District, Bellingham, Washington
 ANN LIEBERMAN, Horace Mann-Lincoln Institute, Department of Curriculum & Teaching, Teachers College, Columbia University, New York City
 MARY BELLE McCORKLE, Assistant Superintendent for Instruction, Tucson Unified School District, Tucson, Arizona
 BARBARA QUIGG, Instructional Supervisor, Region B, District of Columbia Public Schools, Washington, D.C.
 WILLIAM SPADY, Laboratory Director, Far West Laboratory for Educational Research and Development, San Francisco, California
 GILBERT VALDEZ, Supervisor of Curriculum Development, Minnesota Department of Education, St. Paul, Minnesota

Educational Leadership is published eight times a year, September through May (December-January is a single issue), by the Association for Supervision and Curriculum Development, 225 N. Washington Street, Alexandria, Virginia 22314. ASCD editorial office and advertising: (703) 549-9110. Subscription price \$18.00 a year. Single copies, \$3.00. Association memberships: Regular subscription \$18.00 and yearbook \$35.00 a year. Comprehensive subscription \$18.00, yearbook, and other publications issued during period of membership \$45.00 a year. Member of the Educational Press Association of America. Contents listed in *Education Index*. Microfilm and xerograph copies are available. For information about these copies, write to University Microfilms, 300 N. Zeeb Rd., Ann Arbor, Michigan 48106. Second class postage paid at Alexandria, Virginia, and at additional mailing offices. **Postmaster: Send address changes to ASCD, 225 N. Washington St., Alexandria, VA 22314.** Printer: Byrd Press, Richmond, Va.

DUPLICATING. Educators are authorized to reproduce a single article from this publication without making a written request provided that 1) duplication is for an educational purpose in a not-for-profit institution; 2) copies are made available without charge beyond the cost of reproduction; and 3) each copy includes full citation of the source. Permission to reproduce more than one article will be granted under the same conditions to those who make a reasonable request in writing.

Here's what you get as an ASCD Comprehensive Member . . . for just \$48 per year!

Educational Leadership—8 issues of this Educational Press Association award-winning journal published September–May.

ASCD Yearbook—durable volume on a timely topic, written by outstanding educators.

New Books—on current educational issues. (Comprehensive members receive free 4 new books during a year's membership. Regular members may purchase these new books.)

ASCD Update and Curriculum Update—informative newsletters published periodically.

Annual Conference—4-day meeting held each March offering demonstrations, training, discussion, and nationally-known speakers. Reduced registration fee to all members.

National Curriculum Study Institutes—special limited attendance programs held throughout the nation. Reduced fees for members.

Publications—many titles available at low prices.

Audio and Videotapes, Films and Filmstrips—available for purchase for staff development and inservice training.

Low-Cost Insurance—including professional liability, term life, and accident benefits, at low group rates.

Membership Form

- Check enclosed, payable to ASCD. Bill me.
 (U.S. Addresses Only)

Name _____

Title, Institution _____

Street address _____

City _____

State _____

Zip _____

- COMPREHENSIVE MEMBERSHIP** provides all ASCD benefits. Annual dues: \$48.00.
 REGULAR MEMBERSHIP, all ASCD benefits except new books. Annual dues: \$38.00.
 SUBSCRIPTION TO EDUCATIONAL LEADERSHIP eight issues September–May: \$18.00.

Canadian and foreign: add \$4 per year for Comprehensive; \$3 per year for Regular; \$2 per year for subscriptions.

Complete form and mail to:

Association for Supervision
 and Curriculum Development
 225 N. Washington St.
 Alexandria, VA 22314

Member dues include a subscription to *Educational Leadership*. \$18 of dues is designated for a subscription to this journal.

Copyright © 1984 by the Association for Supervision and Curriculum Development. All rights reserved.